











"E"	Environmental	Comment
	Greenhouse gases	<p>Heating is provided by biomass boilers that utilize wood pellets for their energy source and dual fuelled condensing boilers that are equipped with propane and fuel oil burners for back-up to be able to reduce greenhouse gases.</p> <p>All facilities have been equipped with LED lighting and a lighting control system has been utilized to reduce energy consumption further.</p> <p>The FM provider is due to deploy their Energy Management plan after the "Test Period". The plan has significant incentives to monitor energy use and continuously work towards improvements. An Energy Management committee has been established and meets on a monthly basis to review energy performance and to identify areas to improve. The Test Period is in place to allow for the design builder to demonstrate that the facility meets the energy model outputs as per design specs.</p>
	Waste	<p>A waste recycling program is currently being put in place with the expectation to be fully operational by the end of 2019.</p>
	Water	<p>The domestic cold water in Yellowknife is very cold when it enters the building. A double wall plate-to-plate heat exchanger is provided to transfer heat from the electrical room and data rooms into the incoming cold water that serves the domestic hot water system. This preheats the domestic hot water and provides free cooling for the building as well as reduces energy consumption needed to generate hot water.</p>
	Land Use	Nothing to report.

	<p>General Factors</p>	<p>Located in Yellowknife, the Stanton Territorial Hospital is a 100 bed acute care facility featuring current technology and best practice measures for promoting good health. Emergency Room services link with our regional and provincial partners as patients are assessed and placed in the proper level of care.</p> <p>The inpatient units include, Intensive Care, Obstetrics, Pediatrics, Medicine, Surgery and the Operating Room and Psychiatry. Patients can also be treated or tested and released the same day in the Surgical Day Care Unit or the Medical Day Care Unit. The Diagnostic Imaging Department uses digital technology to record and archive medical images. In-house laboratory testing ensures accurate and timely diagnostic information.</p>
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"S"	Social	Comment
	Workforce Diversity	Project Co actively promotes the employment of a diverse workforce across gender, age, nationality or religion. Given the unique location, community engagement and active employee development trainings are especially important in the North West Territories.
	Safety Management	The project is proud to consistently meet or exceed safety performance requirements. It actively invests in regular safety trainings and safety audits.
	Customer Engagement	<p>There are regular meetings held with the Client to discuss project performance, optimization of operational flows and gain feedback on the quality of the service provided.</p> <p>The Stanton Territorial Hospital continues to provide for aboriginal wellness programs to serve the diverse indigenous populations who utilize the hospital. These programs are varied and include language services in all the official languages of the NWT, patient supports, healing practices, northern foods and traditional medicine.</p>
	Communities	<p>The hospital's meditation room, or "sacred space," gives the sensation of being inside a glass-enclosed half-teepee. It's been equipped with ventilation to allow for traditional smudging ceremonies (cleansing smoke) inside the space, something that will be encouraged, especially recognizing the community's tradition in the NWT.</p> <p>A program to provide local traditional foods at the hospital was implemented in late 2019.</p>
	General Factors	Nothing to report.

"G"	Governance	Comment
	Structure and Oversight	The project has a rigorous governance structure in place centered around quarterly board meetings. The Project Co management is governed by an authority matrix, which provides for clear guidance on their day-to-day responsibilities and authorities.
	Code and Values	The following policies are in place: <ul style="list-style-type: none"> <li>- Code of conduct (incl. bribery &amp; corruption)</li> <li>- Health &amp; Safety</li> <li>- Rapid Escalation Plan</li> <li>- Environmental, Social and Governance (ESG)</li> <li>- Cyber Security</li> <li>- Tax</li> <li>- Whistle Blower</li> <li>- Anti Slavery and Human Trafficking</li> </ul>
	Transparency and Reporting	The projects utilise a quarterly board pack, reporting to the board of directors on the operational and financial performance of the project and compliance with its obligations and regulation/legislation, including the policies. We have a culture in place whereby errors, threats or opportunities are to be highlighted to the board of directors without further delay.
	Cyber risk and Systems	A cyber risk has been put in place to maintain a high standard of cyber security across the project and its subcontractors.
	General Factors	Nothing to report at this time.